

ARYZTA Food Solutions is a trading name of Delice de France Ltd

## 2017 Gender Pay Gap Report

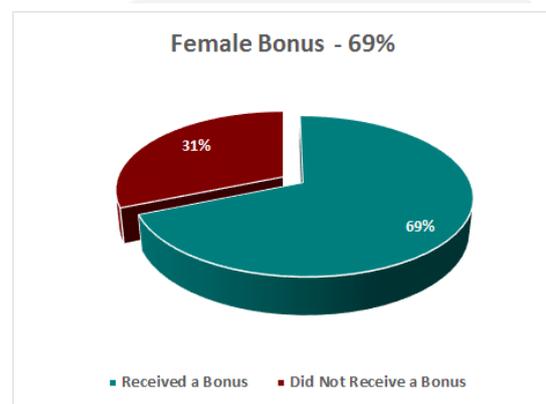
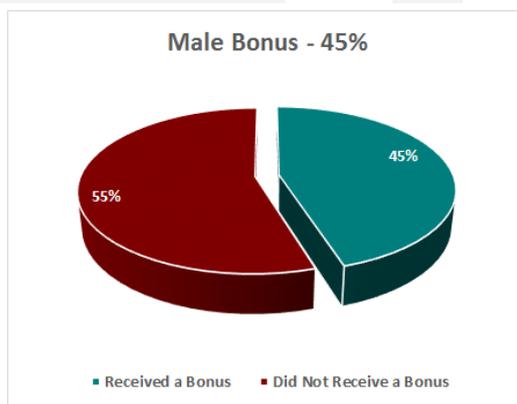
We are passionate and committed to a fair, equal and inclusive organisation. Under new legislation that came into force in April 2017, UK employers with more than 250 employees are required to publish their gender pay gap. At Aryzta Food Solutions UK we make sure employees in similar roles are paid equitably. However, similar to many other organisations, we do have a gender gap that exists mainly because we have differing proportions of men and women at different levels in our workforce and in specific roles that attract higher pay, bonuses or allowances.

### Pay & Bonus Gap

	<b>Difference between Men &amp; Women</b>	
	<b>Mean</b>	<b>Median</b>
<b>Hourly Pay</b>	0.9%	-25.6%
<b>Bonus Paid</b>	41.9%	-10.9%

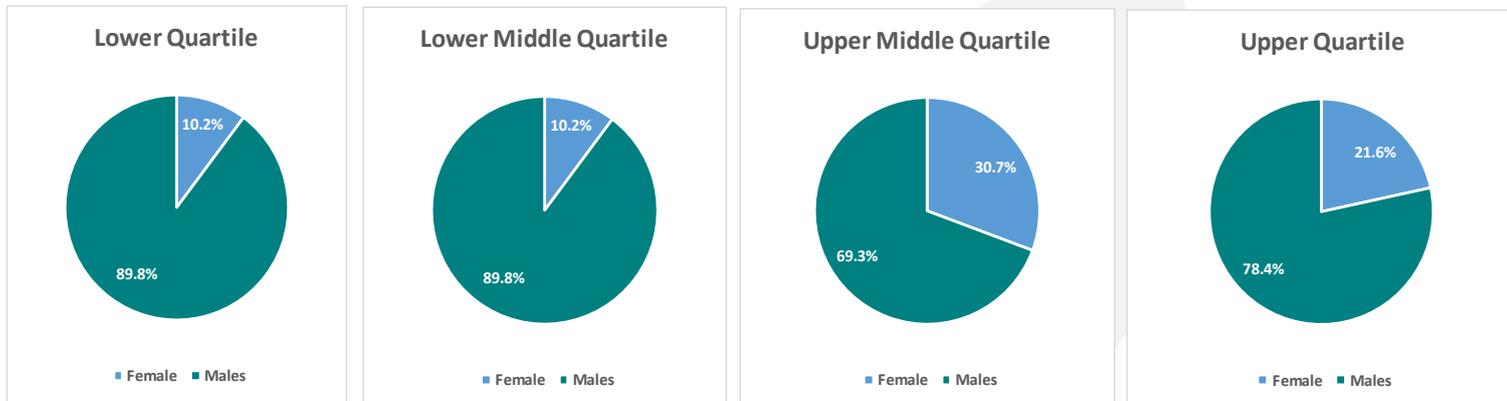
The table above shows our overall mean and median gender pay gap based on hourly rates of pay as at the snapshot date (i.e. 5<sup>th</sup> April 2017). This table also captures the mean and median difference between bonuses paid to men and women at Aryzta Food Solutions UK in the year up to 5 April 2017, i.e. for the 2016 performance year.

### Proportion of colleagues awarded a bonus for 2016



The above charts show a higher number of females who are paid a bonus than males, which corresponds to the typical roles that females and males undertake in the organisation. A lower number of females are employed in salary roles where no bonus scheme operates.

Pay Quartiles



The above image illustrates the gender distribution at Aryzta Food Solutions UK across four equal sized quartiles, each containing 88 colleagues.

Aryzta Food Solutions UK is committed to the principle of equal opportunities and equal treatment for all employees, regardless of sex, race, religion or belief, age, marriage or civil partnership, pregnancy/maternity, sexual orientation, gender reassignment or disability. It has a clear policy of paying employees equally for the same or equivalent work, regardless of their sex (or any other characteristic set out above).

As such, it:

-  Carries out pay and benefits reviews at regular intervals;
-  Evaluates job roles and pay grades as necessary to ensure a fair structure;
-  Redress where any discrepancy arises.

We are confident that the gender pay gap does not stem from paying men and women differently for the same or equivalent work. Rather any difference is the result of the certain roles in which men and women work within the organisation and the salaries that these roles attract.

I confirm the data reported is accurate.

Claire O'Donnell  
 Finance Director